

Manufacturing Readiness Level (MRL) Guidance Document

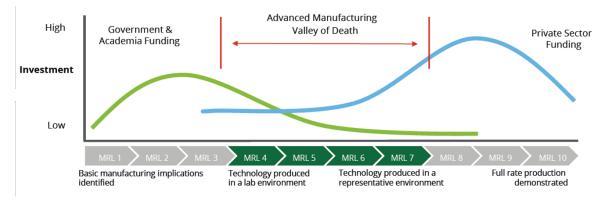
Purpose

The purpose of this document is to provide guidance on manufacturing readiness level (MRL) as it applies to NIIMBL projects. As a member of the Manufacturing USA Network, NIIMBL's Technology Development Projects will fall within MRL 4-7. The goal of NIIMBL funded projects is to advance technology in a measurable way. At the completion of a successful project, the final MRL will have advanced from the starting MRL.

This document provides a set of MRLs that describe development of a technology and its readiness for manufacture. The MRL scale has been adapted from similar scales defined by the DOD and includes elements specific to manufacturing biopharmaceuticals.

NIIMBL Scope

NIIMBL's mission is to accelerate biopharmaceutical manufacturing innovation, support the development of standards that enable more efficient and rapid manufacturing capabilities, and educate and train a world-leading biopharmaceutical manufacturing workforce. As a Manufacturing USA Institute, NIIMBL aims to fill the gap in manufacturing innovation between government and university research and the private sector. This gap occurs between MRL 4-7.



What is MRL?

The MRL scale was developed by the United States Department of Defense (DOD) to assess manufacturing readiness. The MRL is a measure of manufacturing maturity and is complementary to the technology readiness level (TRL). The MRL scale helps businesses manage cost, scheduling and performance risk through examination of the maturity of manufacturing. Key areas of consideration that are particularly relevant include:

Producibility – How easy is it to manufacture? Have key design characteristics been identified?

Materials – Are materials available? Have materials been characterized? Are there any special handling requirements?

Processes – Have critical processes/parameters been identified? Have processes been demonstrated? Are processes stable and well-controlled?



Workforce skills & training – Are there any special skills required? Are personnel trained and certified? Is the workforce stable?

Supply chain capabilities – Is the supply chain integrated into the manufacturing plan? Have long lead items been identified?

There are also considerations of predictability of scheduling, predictability of cost, and facility availability and readiness.

The MRL Scale

MRL 4-7 occurs *after proof of concept* studies have been completed. MRL 4-7 is a space where technology is de-risked and studies are carried out to demonstrate the reliability and robustness of the technology in an industrially-relevant environment. A technology falls within an MRL when it meets the requirements of that MRL (e.g. a new sensor used in the manufacturing process of a clinical batch of a therapeutic protein in a GMP facility would be at MRL 7).

MRL	Definition	Activities
N/A	Pre-MRL scale	Basic technology development, scientific research and
		translation into applied research and development,
		exploration into key principles. <i>Technologies at TRL 1-2</i>
1	Basic manufacturing implications	Basic research to address manufacturing shortfalls and
	identified	program objectives
		<i>Technologies at TRL 3</i> Applied research to translate basic research into specific
2		solutions; understanding of feasibility and risk emerging;
	Manufacturing concepts identified	materials and process approaches defined; producibility
		assessments commenced
		Technologies at TRL 4
		Advanced development to validate manufacturing concepts
3		through analytical or lab experiments; materials and
	Manufacturing proof of concept developed	processes characterized and defined, but further
		demonstration required; prototypes may have been
		developed but are limited
		Technologies at TRL 5
		Manufacturing feasibility assessed, key processes identified,
4	Capability to produce the	producibility of key concepts assessed, risks identified,
	technology in a laboratory	target cost objectives established, cost drivers identified, key
	environment (<i>e.g. GLP</i>)	performance parameters identified
		Technologies at TRL 6
5	Capability to produce technology	Manufacturing process emerging, critical components
	components in a production-	identified, producibility assessment ongoing, cost model
	relevant environment (e.g.	constructed
	elements of GMP)	Technologies at TRL 7
6	Capability to produce technology	Process and equipment demonstrated in a relevant
	system in a production-relevant	environment, initial manufacturing approach developed,



	environment (e.g. elements of	producibility assessment complete, materials, processes
	GMP)	and personnel skills demonstrated, cost analysis complete
		Technologies at TRL 8
7	Capability to produce technology	Manufacturing process developed, producibility
	in a production-representative	improvement ongoing, supply chain management in place
	environment (<i>e.g. GMP</i>)	Technologies at TRL 9
8	Pilot capability demonstrated;	Manufacturing process mature, all materials ready, supply
	ready to begin low rate	chain stable, ready to begin low rate initial production
	production	
9	Low rate production	Manufacturing process operating at target quality, cost &
	demonstrated; capability in place	performance, technologies should be TRL 9, ready for full
	to begin full rate production	rate production
10	Full rate production	Lean/Six Sigma, meeting or exceeding quality, cost, schedule
	demonstrated and lean	& performance, production sustainment phase
	production practices in place	

A *production-relevant environment* incorporates key elements of production realism such as production personnel, materials, equipment, processes, or work instructions, and may occur in a laboratory or model facility if key elements of production realism are added.

A *production-representative environment* is typically found on the manufacturing floor and contains most of the key elements of production realism such as production personnel, materials, equipment, processes, work instructions, cleanliness, etc.

A *pilot environment* is typically on the manufacturing floor and incorporates all key elements of production realism and is required to generate product that meets design requirements in low rate production.

Additional Information

DOD MRL Training PowerPoint DOD MRL Guidance Document NIH Biomedical Technologies TRLs Automotive TRL/MRL Alignment http://www.dodmrl.com/DCMA training SEP 26 16.pdf http://www.dodmrl.com/MRL Deskbook 2016.pdf https://ncai.nhlbi.nih.gov/ncai/resources/techreadylevels [Draft pdf]